

REPRESENTATION LETTER¹

To
The Chairman of the General Meeting of
Impresa – Sociedade Gestora de Participações
Sociais, S.A.
Rua Calvet de Magalhães, no 242
2770-022 Paço de Arcos

_____, _____ 2026

Dear Sir,

Firm:

Registered office: _____

Postal Code: _____ - _____

Legal Person Identification Number (*NIPC*) : _____, registered at the Commercial Registry of _____, holder of _____² shares, with voting rights, registered in its name, according to the information submitted directly to you by _____³, hereby appoints Mr./Ms. _____⁴ or, in his/her absence or unavailability, Mr./Ms. _____ as its representative in the Annual General Meeting of this Company, to be held on 26 May 2026, at 10 a.m., in Auditório Luiz Vasconcellos, at Rua Calvet de Magalhães, no. 242, Paço de Arcos, any of them with powers to propose, discuss and vote on its behalf all issues addressed in the Annual General Meeting, even if such meeting is suspended in accordance with the law and held on another date.

Yours faithfully,

(Signature of the Company's representative with indication of its capacity)

¹ This letter shall be received at the Company's registered office until 11:59 pm (GMT) of 21 May 2026.

² To include the number of shares held on the date of register, which shall correspond to 0:00 (GMT) of 19 May 2026.

³ To include the name of the Financial Intermediary to which the book-entry registry of the shares has been entrusted.

⁴ To include the full name of the representative(s). Please note that the representative(s) shall be duly identified.